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1H2014 Results - Summary

		Key magnitudes				
€	M	June 13 YTD	June 14 YTD	Evol.		
Sales		344,9	335,6	-2,7%		
EBITDA		44,4	49,9	12,4%		
Net Income		10,5	16,2	54,4%		
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Net Working Capital		261,0	245,5	-5,9%		
Free Cash Flow post acquisitions		-53,5	-39,5	14,0		
Net Financial Debt		238,8	217,3	-9,0%		

- Sales: performance in the year marked by the impact of exchange rates and turnkey projects. Adjusted for these effects, growth in the period was up 1%.
- Good performance in <u>EBITDA</u> and <u>Net Profit</u> reflecting the above mentioned points, plus the effort made in restructuring and divestitures.
- Excellent performance of <u>Working Capital</u> and <u>Free</u>
 <u>Cash Flow</u>; reducing Net Debt significantly.





1H2014 Results – Highlights

Brazil

 Fluidra has supplied the connections of irrigation systems that were used on 6 fields of the World Cup Brazil 2014.



Dubai

 Fluidra has participated in the design of the project for Anantara resort of Dubai-The Palm Resort & Spa, the largest wellness center in the Persian Gulf.





France

- Fluidra sold *Irrigaronne*, its irrigation subsidiary, mainly in agricultural irrigation, for €7.1M.
- This divestiture reduces debt by around €9.2M.



Spain

- Fluidra has opened two new branches: Blanes and Puerto de Santa María (Cádiz).
- Both branches have a display area of 350 m2 and a warehouse of 150 m2.





1H2014 Results - Consolidated Profit & Loss Account

	June 2013 YTD		June 2014 YTD			
	€M	% sales	€M	% sales	Evol.14/13	
Sales	344,9	100,0%	335,6	100,0%	-2,7%	
Gross Margin	171,6	49,7%	172,8	51,5%	0,7%	
Opex before Dep.& Amort.	123,9	35,9%	117,6	35,0%	-5,1%	
Provisions for bad debt	3,3	1,0%	5,4	1,6%	63,0%	
EBITDA	44,4	12,9%	49,9	14,9%	12,4%	
EBIT	26,8	7,8%	32,1	9,6%	19,6%	
Net Financial Result	-9,3	-2,7%	-8,1	-2,4%	12,6%	
PBT	15,7	4,6%	23,0	6,8%	46,1%	
Net Income	10,5	3,0%	16,2	4,8%	54,4%	

- Sales rose 1%, adjusted for FX evolution and turnkey projects.
- Good **gross margin** management, which improves over previous year, explaining the effort in purchasing and pricing executed in the last year.
- ➡ Bad debt provisions affected by lower collections timing in Middle East and North Africa.
- Financial result shows a positive performance, in line with our forecasts.





1H2014 Results – Sales by Geographical Area

	Fluidra Sales by Geographical Area					
€M	2013 YTD	%	2014 YTD	%	Evolution 14/13	
Spain	73,2	21,2%	75,7	22,6%	3,4%	
South Europe - Rest	114,9	33,3%	102,1	30,4%	-11,1%	
Central & Northern Europe	46,8	13,6%	53,5	15,9%	14,2%	
Eastern Europe	17,0	4,9%	17,7	5,3%	4,2%	
Asia & Australia	52,6	15,3%	50,8	15,1%	-3,4%	
Rest of the World	40,4	11,7%	35,9	10,7%	-11,3%	
TOTAL	344,9	100,0%	335,6	100,0%	-2,7%	

- Positive evolution of the Spanish market versus the decline in Southern Europe, mainly caused by the downward trend in France.
- Good international performance due to foreign **currency** evolution: adjusted for FX, Asia and Australia grew by 6.2%, Eastern Europe by 11% and Rest of World fell by -6.6%.





1H2014 Results – Sales by Business Unit

		Sales by business units					
	€М	2013 YTD	% of Total	2014 YTD	% of Total	Evolution %	
Pool		232,1	67,3%	229,8	68,5%	-1,0%	
- Private		193,9	56,2%	193,8	57,8%	0,0%	
- Commercial		38,2	11,1%	36,0	10,7%	-5,8%	
Water Treatment		52,5	15,2%	52,0	15,5%	-1,0%	
Irrigation		19,6	5,7%	19,8	5,9%	1,0%	
Fluid Handling		33,4	9,7%	33,1	9,9%	-0,7%	
Projects		7,4	2,1%	0,9	0,3%	-87,9%	
TOTAL		344,9	100,0%	335,6	100,0%	-2,7%	

- •• Good second quarter in **Pool Unit** recuperating sales to mass market platforms displaced from the first quarter.
- Irrigation Unit performed well thanks to business in the landscaping and residential markets.
- •• Water Treatment and Fluid Handling, increase their contribution to the Fluidra Group, although affected by exchange rates. Water treatment was affected by a decline in industrial activity which was offset by an increase in residential market.





1H2014 Results - Net Working Capital



	June YTD				
€M	2013	2014	Evol. 14/13		
Inventory	156,5	149,0	-4,8%		
Accounts Receivable	242,4	221,0	-8,8%		
Accounts Payable	137,9	124,5	-9,7%		
Net Working Capital	261,0	245,5	-5,9%		

• Good performance of **Net Working Capital**. Divestiture of *Irrigaronne* and work done during the past months on managing the balance sheet, enables us to improve inventory levels and customers collections, which helped improve the NWC / Sales ratio.





1H2014 Results – Net Financial Debt & FCF



	June YTD			
€M	2013	2014	Evol. 14/13	
Net income	10,5	16,2	5,7	
Depreciation (+)	17,5	17,8	0,3	
Increase (-) / Decrease (+) NWC	-60,2	-63,9	-3,7	
Capex (organic)	-11,5	-8,6	2,9	
Free Cash Flow pre-acquisitions	-43,6	-38,5	5,2	
Acquisitions	-9,9	-1,0	8,9	
Free Cash Flow post acquisitions	-53,5	-39,5	14,0	

- Good performance of FCF thanks to net income results in the period, as well as reduced spending on acquisitions.
- Positive performance of **Net Financial Debt** thanks to improved Cash Flow and divestitures.





1H2014 Results – Highlights

- ◆ AGM: all points on the agenda were approved, including the 2013 net income distribution. It was decided not to distribute dividends.
- Brazil: Fluidra supplied the connections of irrigation systems that have been used on 6 fields of the World Cup Brazil 2014.
- ▶ Dubai: Fluidra was involved in the design of the project for Anantara Dubai The Palm Resort & Spa, the largest wellness complex in the Persian Gulf.
- Sale of *Irrigaronne*: Fluidra sold its French subsidiary, dealing mainly with agricultural irrigation, for €7.1M. This divestiture will help reduce the Group's debt by €9.2M.
- New branches in Spain: Fluidra has opened two new branch offices in Blanes (Girona) and Puerto de Santa María (Cádiz).
- Algeria: Fluidra has been awarded the design and supply of components for the pool and wellness area in Ben Lahbib, central Oran.





1H2014 Results - Conclusions

- First half of the year in line with our expectations:
 - •• Execution of the **Divestiture Plan** of non-core assets.
 - Implementation of **Restructuring Pla**n announced in November 2013.
- For the rest of the year will continue to work on operating deleveraging and developing the investments made in recent years to increase our international activity (China and Brazil).
- We maintain our guidance for 2014: sales between € 580 and 600M; Ebitda between €
 65-69M; and NFD / EBITDA ratio at 2.5x.







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